

## **Executive Summary**

### **AP-05 Executive Summary - 91.200(c), 91.220(b)**

#### **1. Introduction**

The City of Revere has established the following as its prioritized needs:

1. creation and preservation of affordable owner-occupied housing;
2. development/improvement of lower income rental housing;
3. improvement of public facilities in low/moderate-income neighborhoods;
4. provision of assistance to public services for low/moderate-income persons;
5. support for job creating/retaining economic development;
6. and forward planning and sustained coordination of effort, including the leveraging of funds with other public and private resources.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The short-term objectives are intended to achieve appreciable progress towards one of the national objectives of the CDBG program: to provide decent housing:

1. To increase the availability and or accessibility of decent housing for low and moderate income families and individuals;
2. To promote the affordability of decent housing for low and moderate income individuals and families;
3. Help to sustain and retain the supply of decent housing for low and moderate income residents.

Outcomes for these objectives will be measured against:

- Quantifiable increase in the supply of affordable units or low and moderate income persons/families access to affordable units
- An increase in the level of affordability of decent housing units
- Actions that have served to enhance livability and/or improved the quality of life in neighborhoods to the benefit of low and moderate income persons and families

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

When assigning priority to local housing and community development needs, the City continues to rely on census and other publically available data as pertains to socio-economic conditions, population growth and population trends. It has also reviewed and consulted its own data, reports and plans. For this program year, public input again was sought in order to help establish priorities and the City consulted with knowledgeable parties in both the public and private sectors as well as community-based agencies and organizations operating in the City to obtain still further input.

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### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

**Citizen Participation Process** - The City of Revere's Citizen Participation Plan (CPP) was completely updated in 2016. The CPP encourages citizen participation and meaningful comment from all and particularly emphasizes input from low and moderate income persons and families and the agencies that provide services to them. At all major milestones in the plan development process and at key points thereafter during the program year, the city seeks input from citizens, from community and faith-based organizations, from municipal departments and agencies, from the business community and from regional organizations. The city seeks this input for program design, program amendments and program evaluations. The following are major elements of Revere's CDBG Citizen Participation Plan:

- Program information is available for public review at the Office of Strategic Planning and Economic Development, Revere City Hall, Monday through Thursday 8:15 a.m. to 5:00 p.m. and on those Fridays when City Hall is open, from 8:15 a.m. to 12:15 p.m. Information is otherwise made available upon written request, at the and made available for public inspection at the Beachmont School Library, the Revere High School Library, and other accessible locations.
- Prior to Action Plan preparation a memorandum is circulated to city departments and agencies, nonprofit groups and agencies and the general public, as well as to past CDBG fund recipients.

- Notices indicate the amount of funds available, the type of activities eligible for funding, basic program requirements and general guidelines for proposals; technical assistance is also offered.
- Notices and press releases appear in the local newspaper of greatest circulation at least two-weeks prior to the public hearings. Public Hearings are held at convenient times at handicapped accessible locations near affected neighborhoods.
- Written informational handouts are available at hearings and oral summaries are provided.
- Bilingual advertising and assistance at Public Hearings is provided as necessary and the needs of hearing, sight and speech impaired persons are accommodated to the greatest extent possible.
- All proposals are heard at public hearings and written and oral testimony is accepted.
- Public hearings consider plans for future funding and provide for review and discussion of current year program performance. Suggestions on ways to improve project performance and effectiveness are heard at public hearings as well.
- The Action Plan and Strategic Plan are made available for public review and comment for at least 30 days prior to submission to HUD. Public Notice of the plan availability is advertised and Plans are posted on the City website and made available for review at locations noted.
- The OSPED staff monitors any citizen complaints and responsible for responding to public comments in a complete and timely manner.
- Written responses are to be issued within 15 days for any public comments received. Comments received with respect to published plans will be addressed in the final plan with clearly stated reasons for their acceptance o
- At least two weeks prior to the commencement of any infrastructure project, the DPCD will mail to every resident in the target area a letter informing them of the: scope of the project, commencement date, anticipated completion date, the name of a project contact person and a contact phone number. At least forty-eight hours prior to construction start up; a reminder notice will be hand delivered to every house impacted by the project. Similar notices will be affixed to utility poles throughout the project area.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Before commencing preparation of the Action Plan, a public hearing was conducted on February 16, 2017 at 6:00 p.m. in the fully accessible Community Room at the Revere Police Department Headquarters, 400 Revere Beach Parkway. Hearing notices were published in the Revere Journal on February 9, 2017 and on February 1, 2017 The notice was also posted in City Hall, in designated public buildings and on the City's website: [www.revere.org](http://www.revere.org). Notices were also sent to a wide range of municipal departments, non-profit community based organizations, public service agencies and other potentially interested parties. In the notice and at the hearing, the purpose of the hearing was clearly stated in terms of the City's seeking public input on the types of activities to be included in the FY2017 Action Plan. During the hearing, key elements of the Strategic Plan, eligible activities that could be

undertaken pursuant to the plan, and the process for submitting proposals for activities was described. A second public hearing was held on May 10, 2017 at the Community Room at the Revere Police Station, 400 Revere Beach Parkway. The purpose of the meeting was to discuss the revised Annual Plan.

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## **6. Summary of comments or views not accepted and the reasons for not accepting them**

In the course of the development of the FY2017 Action Plan, there were no comments which were received that were not addressed, taken into consideration or otherwise incorporated in the plans.

No comments on the FY2017 plan were received during the 30 day public review and comment period which ended on June 18, 2017 that were not ultimately accepted.

## **7. Summary**

For the program year, the City of Revere has established the following categories as its prioritized needs:

1. creation and preservation of affordable owner-occupied housing
2. development/improvement of lower income rental housing
3. improvement of public facilities located in low/moderate income neighborhoods or serving specialized needs of low/moderate income persons
4. activities that support small business job retention and creation
5. provision of assistance to public services for low/moderate income persons
6. forward planning and sustained coordination of effort, including the leveraging of funds with other public and private resources.

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**PR-05 Lead & Responsible Agencies - 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	REVERE	Strategic Planning & Economic Development

**Table 1 – Responsible Agencies**

**Narrative**

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**Consolidated Plan Public Contact Information**

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## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

The City of Revere through its Department of Planning and Community Development undertook extensive consultations with relevant agencies, organizations, and community-based groups to obtain input on priority needs, recommended strategies, and investment opportunities. The consultations were conducted through a variety of methods including one-on-one interviews, stakeholder sessions, a web-based resident survey, and meetings with existing networks

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

The Department of Planning and Community Development, which is the City Department responsible for the development of the Consolidated Plan, coordinates many of the planning, community development and housing initiatives within the City. The Department maintains continued collaboration with

the relevant City Departments, Human Service Organizations, and homeless Continuum of

Care members. The ongoing collaboration enables the coordination of efforts and investments.

The City of Revere participates in the North Suburban Consortium, the HOME Program Consortium. As a member within the Consortium, the Department of Planning and Community Development seeks to coordinate HOME investments to best address the needs and priorities of the City of Revere

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of Revere as a member of the Balance of State Continuum of Care (CoC) has adopted the goals within the Massachusetts Plan to End Homelessness. The City of Revere shares the State's goals of

1. increasing the number of permanently supportive housing units; 2. improving job readiness and achieving employments; 3. providing homeless prevention and rapid rehousing assistance; and 4. providing case management services to increase likelihood of residential stability.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Revere has been an active participant in the MA Balance of State Coc. The City of Revere has consulted with the Balance of State CoC and regularly consults with non-profits, housing authorities, state agencies, advocacy groups, and property developers.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	CHELSEA RESTORATION CORP
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted in a small group meeting. The priority needs identified included: the need to produce and preserve affordable housing within this high demand market and the need to support through education and financial assistance homeownership of moderate income households. The agency spoke of the coordination that exists within the NSC and their efforts to increase housing affordability for low and moderate-income persons. The anticipated outcome is efforts to increase affordable housing resources.
2	<b>Agency/Group/Organization</b>	The Neighborhood Developers, Inc., fka CHELSEA NEIGHBORHOOD HOUSING SERVICES
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Employment Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted in a small group meeting. The agency spoke of the need to produce desirable affordable housing, the need to focus neighborhood redevelopment efforts, and the need to improve commercial corridors. The agency spoke of current efforts of concentrated neighborhood revitalization and the City's commitment to comprehensive redevelopment. The anticipated outcome is the cooperative identification of affordable housing development opportunities



3	<b>Agency/Group/Organization</b>	MYSTIC VALLEY ELDER SERVICES
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted in a one-on-one interview. The agency identified the lack of affordable housing and the need for efficiently delivered "aging in place" services as critical needs. The high market demand is negatively influencing elders as low-income seniors are being squeezed out of the local market and new units are being developed for and marketed to young professionals. Anticipated outcomes include improved coordination with housing
4	<b>Agency/Group/Organization</b>	CAPIC
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted in a one-on-one interview. As the recognized Community Action Agency serving Revere and surrounding communities, the Agency operates a range of anti-poverty programs. The agency identified the following priorities: Emergency Response for Homeless and at risk households, loss of affordable housing, and need to create employment opportunities.
5	<b>Agency/Group/Organization</b>	City of Revere Department of Planning and Community Development
	<b>Agency/Group/Organization Type</b>	Housing Other government - Local Planning organization Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Department was consulted in a small group meeting. The Department identified the need to coordinate and focus resources to achieve community outcomes. The Department referenced the success of efforts as a result of the Gateway Cities Initiative and the intent to those continued efforts. The anticipated outcome will be implementation of Gateway Initiative
6	<b>Agency/Group/Organization</b>	Revere Housing Authority
	<b>Agency/Group/Organization Type</b>	Housing PHA Services - Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The agency was consulted in a private consultation. Issues identified included: the need for investment in the public housing stock, and meeting the self-sufficiency of residents.
7	<b>Agency/Group/Organization</b>	Massachusetts General Hospital
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services - Victims Publicly Funded Institution/System of Care
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Revere Cares.org, an initiative of Mass General Hospital, was consulted in a one-on-one consultation. The organization identified the growing opioid addiction and its negative impact on many community health indices. Revere Cares has crafted a comprehensive response plan that included innovative approaches including first responders training, inclusion of public schools in public health education, and increased physical activities. The implementation of community outcome indicators as a tool to improve services to low and moderate income persons is an anticipated outcome.

8	<b>Agency/Group/Organization</b>	North Suburban HOME Consortium
	<b>Agency/Group/Organization Type</b>	Housing Other government - County Other government - Local Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The North Suburban Consortium, a membership organization of surrounding local communities was consulted in series of meetings held during the Consolidated Planning process. The consultation process will result in the establishment of housing priorities and HOME funding allocations consistent with Member Community Needs.

**Identify any Agency Types not consulted and provide rationale for not consulting**

All agency types were consulted.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Commonwealth of Massachusetts	The goals of the Continuum of Care are consistent with the goals of the plan. Both plans seek to prevent homelessness, increase residential stability, and create living wage jobs. The City of Revere is not a direct recipient for funds intended for homeless prevention.

**Table 3 - Other local / regional / federal planning efforts**

**Narrative**

n/a

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City of Revere's Citizen Participation Plan (CPP) was completely updated in 2016. The CPP encourages citizen participation and meaningful comment from all and particularly emphasizes input from low and moderate income persons and families and the agencies that provide services to them. At all major milestones in the plan development process and at key points thereafter during the program year, the city seeks input from citizens, from community and faith-based organizations, from municipal departments and agencies, from the business community and from regional organizations. The city seeks this input for program design, program amendments and program evaluations.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Khmer, Spanish, Arabic</p> <p>Persons with disabilities</p>	<p>The meeting was attended by several neighborhood groups, City Councillors, public service agencies, and staff members from the Department of Planning &amp; Community Development</p>	<p>Business Owners from the Shirley Avenue Business District had questions on the facade and sign improvement program with respect to applications, funding, and deadlines. Wanted to know if the Shirley Avenue Area would get preference or the Broadway area (who have had previous years of opportunities)</p>	<p>all comments were accepted</p>	
2	Newspaper Ad	<p>Non-targeted/broad community</p>				

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.420(b), 91.220(c) (1, 2)

#### Introduction

To the greatest extent possible, the City will seek to leverage additional public and private funds to support the goals of this plan and maximize the impact of its CDBG funds. The Community Development Department evaluates projects and programs to insure that additional resources are leveraged at every opportunity.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	649,496	0	0	649,496	2,803,668	

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**



The City anticipates that the use of federal CDBG funds will leverage additional public and private resources. Sources of leveraged funds may include state funds for street and sidewalk improvements; Low-Income Housing Tax Credits, State Housing Bond funds, and private mortgage funds for housing programs; and, federal, state, and local funds in support of human service programs.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

No public land within the jurisdiction will be used to address needs within the plan.

**Discussion**

The priorities identified within the Strategic Plan are the outcome of an extensive, comprehensive effort to identify community needs. The Strategic Plan assesses the available resources available to meet those needs. The City of Revere's investments will leverage public and private funds to address the economic development, affordable housing, community development, and special needs populations' needs.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Commercial Property Improvements	2015	2019	Non-Housing Community Development		Economic Development	CDBG: \$135,000	Facade treatment/business building rehabilitation: 7 Business
2	Public Facilities, Parks, and Open Spaces	2015	2019	Non-Housing Community Development		Public Facilities, Parks, and Open Spaces	CDBG: \$110,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3084 Persons Assisted
3	Public Infrastructure	2015	2019	Non-Housing Community Development		Public Infrastructure	CDBG: \$182,500	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 4872 Persons Assisted
4	Public Services	2015	2019	Homeless Non-Homeless Special Needs Non-Housing Community Development		Affordable Housing Public Services	CDBG: \$32,500	Public service activities for Low/Moderate Income Housing Benefit: 1000 Households Assisted
5	Housing Rehabilitation	2015	2019	Affordable Housing		Affordable Housing	CDBG: \$65,000	Rental units rehabilitated: 5 Household Housing Unit Homeowner Housing Rehabilitated: 2 Household Housing Unit

**Table 6 - Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Commercial Property Improvements
	<b>Goal Description</b>	Storefront and signage improvements to commercial properties along Broadway and the Shirley Avenue Business District
2	<b>Goal Name</b>	Public Facilities, Parks, and Open Spaces
	<b>Goal Description</b>	Improvements to Gibson Park
3	<b>Goal Name</b>	Public Infrastructure
	<b>Goal Description</b>	Sagamore, Dunn, Neponset Road reconstruction
4	<b>Goal Name</b>	Public Services
	<b>Goal Description</b>	Funding to the following public service programs: Woman Encouraging Empowerment, Mystic Valley Elder Services, Revere Beach Partnership, Housing Families, Inc, Farmers Market.
5	<b>Goal Name</b>	Housing Rehabilitation
	<b>Goal Description</b>	

Table 7 – Goal Descriptions

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

In Year 3 of the Consolidated Plan, the City allocated funding that addresses unmet priority need while continuing commitments to successful multi-year initiatives. The Home Rehabilitation goal is long-standing, successful program that address the highest need-safe, affordable housing. Similarly, the Commercial Store Front improvement program is a long-standing commitment to support local business growth. Public Service Activity programs are likewise long-standing successful programs operated by the City and non-profit partner agencies. Public Infrastructure and projects represented a continued commitment to improving public spaces.

#	Project Name
1	PUBLIC SERVICE
2	PUBLIC FACILITY INFRASTRUCTURE
3	COMMERCIAL PROPERTY REHAB
4	HOUSING
5	ADMINISTRATION

**Table 8 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The City allocated funding to address the priorities identified within the Consolidated Plan process. The overwhelming priority was a continuing commitment to an improving Parks and Public Infrastructure, which accounted for nearly 46% of the CDBG Entitlement funding. The improvements are all part of a larger effort to increase utilization and accessibility to all public spaces for all Revere residents. Despite this significant investment, public parks and infrastructure needs will remain unmet.

Another significant funding allocation of the CDBG program, is housing rehabilitation program. Again, the need for services far exceeds the available resources. Based upon the number of properties with one or more housing conditions, this program, although successful, will not be able to adequately address the need.

## AP-38 Project Summary

### Project Summary Information

<b>1</b>	<b>Project Name</b>	PUBLIC SERVICE
	<b>Target Area</b>	
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$32,500
	<b>Description</b>	Public Service activity operated by City and non-profit organizations
	<b>Target Date</b>	6/30/2017
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	We anticipate over 1000 Low to moderate income individuals will benefit from this activity.
	<b>Location Description</b>	<p>The Farmers Market will be on the front lawn of the American Legion Building 249 Broadway Revere</p> <p>The Revere Beach Partnership Activity will take place on the plaza at the Markey Bridge at the Wonderland MBTA Train Station</p> <p>The Wonegan Encouraging Empowerment -Community School HISET program will take place at the Revere High School, School Street, Revere</p> <p>The Mystic Valley Elder Services and the Housing Families Inc services will take place at various locations within the City.</p> <p>Housing Families Inc will take place at various locations within the City.</p>

	<b>Planned Activities</b>	Women Encouraging Empowerment will provide adult learning opportunities for new comers/immigrants, low to moderate income Revere residents who are looking to learn English, gain employment and/or get a better job. Community Schools will provide community based learning opportunities (HISET) for low moderate income out of school youth and adults to remove significant barriers to employment. Farmers Market will work in conjunction with the Revere Senior Center and Mystic Valley health in the provision of the Senior Farmers Market Nutrition Program vouchers. Housing Families Inc will provide pro bono legal service to low income residents and the Revere Beach Partnership Arts Festival that will expose low and moderate residents to the Arts. Mystic Valley Elder Services will provide home and community based services for Revere elders.
<b>2</b>	<b>Project Name</b>	PUBLIC FACILITY INFRASTRUCTURE
	<b>Target Area</b>	
	<b>Goals Supported</b>	Public Facilities, Parks, and Open Spaces Public Infrastructure
	<b>Needs Addressed</b>	Public Facilities, Parks, and Open Spaces Public Infrastructure
	<b>Funding</b>	CDBG: \$292,500
	<b>Description</b>	Roadway Improvements, Park/Open Space Improvements
	<b>Target Date</b>	6/29/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Roadway Improvements will take place on Dunn Road, Neponset Street, and Sagamore Street Gibson Park is located in the Riverside Section of the City of Revere
	<b>Planned Activities</b>	Mill and Pave Sagamore Street, Dunn Road, and Neponset Street. The playground at Gibson Park will be improved and upgraded

<b>3</b>	<b>Project Name</b>	COMMERCIAL PROPERTY REHAB
	<b>Target Area</b>	
	<b>Goals Supported</b>	Commercial Property Improvements
	<b>Needs Addressed</b>	Economic Development
	<b>Funding</b>	CDBG: \$135,000
	<b>Description</b>	Storefront and signage Improvements along the Broadway and Shirley Avenue Business Districts
	<b>Target Date</b>	6/29/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	15 Business will benefit from the improved facades and signs along the two business districts. This along with the ongoing improvements to the sidewalk, roadway, ornamental lighting, and streetscaping will provide a more pleasing and safer shopping environment for Revere residents.
	<b>Location Description</b>	Broadway Business District Shirley Avenue Business District
	<b>Planned Activities</b>	storefront improvements such as new glass, entry ways, and general facade upgrades New Signs
<b>4</b>	<b>Project Name</b>	HOUSING
	<b>Target Area</b>	
	<b>Goals Supported</b>	Housing Rehabilitation
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$65,000
	<b>Description</b>	Owner occupied home improvement deferred payment loans Low income rental development assistance
	<b>Target Date</b>	6/29/2017



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	52 Rental housing units created 2 Owner occupied units rehabilitated
	<b>Location Description</b>	572 Revere Street
	<b>Planned Activities</b>	The Neighborhood Developers will conststruct 52 new affordable and workforce rental units at 572 Revere Street  Tow owner occupied properties will be rehabilitaed to comply with all building and health code violations.
5	<b>Project Name</b>	ADMINISTRATION
	<b>Target Area</b>	
	<b>Goals Supported</b>	Housing Rehabilitation Commercial Property Improvements Public Facilities, Parks, and Open Spaces Public Infrastructure Public Services
	<b>Needs Addressed</b>	Affordable Housing Economic Development Public Facilities, Parks, and Open Spaces Public Infrastructure Public Services
	<b>Funding</b>	CDBG: \$124,496
	<b>Description</b>	administration of the CDBG Program
	<b>Target Date</b>	6/29/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	

	<b>Location Description</b>	
	<b>Planned Activities</b>	Program management and administration of the CDBG Program

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

In Year 3 of the Plan, the City allocated funding that addresses unmet priority needs while continuing commitments to successful multi-year initiatives. The projects funded within Housing Development and Home Rehabilitation goals are long-standing, successful programs that address the highest need - safe, affordable housing. Public Service Activity programs are likewise long-standing successful programs operated by the City and non-profit partner agencies. Economic Development is addressed through improvements to storefronts along a major commercial corridor. Public Infrastructure, Parks, and Facility projects represent a continued commitment to improving public spaces.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>

**Table 9 - Geographic Distribution**

## **Rationale for the priorities for allocating investments geographically**

The majority of CDBG funding in Year3 is allocated to physical improvement projects in Low and Moderate Income Areas that will be available city-wide.

Housing Rehabilitation programs (HOME Funds) and public service activities, which combined are operated based upon the eligibility of the person/household, not through geographic targeting.

Housing preservation and housing development will be targeted to these older, distressed and predominantly low and moderate income areas; any rental housing development will likely occur in the Shirley Avenue neighborhood, (CT-1707) the City's lowest income area utilizing HOME funding

## **Discussion**

Utilizing input from the Consultations and Citizen Participation, the City chose to target programmatic responses to identified needs rather than geographic targeting.



## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

The Annual Action Plan activities and goals coincide with the priorities identified within the Consolidated Plan. The activities selected for Year3 funding are those projects that are ready to proceed, and able to make immediate impacts to low and moderate income persons. Eligible projects selected through the process included public improvements such as improved accessibility to public parks and streets.

The City will also continue to operate its successful home rehabilitation program as well as its storefront improvement program.

Eligible public service activities were selected through a formal solicitation process, which prioritizes programs to best address identified needs.

### **Actions planned to address obstacles to meeting underserved needs**

The greatest obstacle to addressing unmet needs is the lack of resources. The City will seek to maximize the resources available in furtherance of the Year 3 activities.

The City will ensure that selected public improvement projects are ready to proceed. Often, public works projects can encounter numerous delays due to public process, design, and weather constraints. To minimize delays, the City has selected those improvements that are able to be undertaken during Year 3 of the Plan.

### **Actions planned to foster and maintain affordable housing**

The City has goal of preserving, producing, and improving affordable housing. The City will operate a home rehabilitation program and will support the programs and projects of its affordable housing

developers. The North Suburban Consortium provides access to funding to address this high priority affordable housing goal. There is a project currently being proposed that will be comprised of 52 units of which 32 of the units will be affordable units.

### **Actions planned to reduce lead-based paint hazards**

The City will fund the reduction of lead-hazard within its home rehabilitation program.

The City will continue to provide housing rehabilitation funding, which requires safe treatment of all lead-based paint hazards. In addition, the Malden Redevelopment Authority, as HOME funds Administrator, will ensure compliance with MA lead laws on all homebuyer assistance and developer-driven projects, both homeowner and rental.

### **Actions planned to reduce the number of poverty-level families**

The Action Plan includes funding of public service programs that support self-sufficiency and of a storefront improvement program designed to create local jobs.

The City is an active member of the Metro-North Regional Employment Board and will continue to support job training and employment readiness programs.

### **Actions planned to develop institutional structure**

The City will continue to enhance its program coordination functions, largely in the areas of prioritization of projects and of performance monitoring. Through inter-departmental communication, the Department of Planning and Community Development will be readily available to identify those public works and facility projects which are ready to proceed. The City will evaluate its process for selection of public service projects to include a greater focus on outcome measures.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City benefits from a strong network of Revere-based providers as well as a network of regional housing and human services providers.

The City will continue to participate as member of the North Suburban HOME Consortium. Through this participation, the City is able to effectively coordinate its housing agenda with the surrounding communities

### **Discussion**

See above discussions.



## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The City of Revere's Consolidated and Annual Action Plans identify the available resources available to meet priority needs.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	72.00%

## **Discussion**

The City anticipates that at least 70% of the program year CDBG funds will benefit persons of low and moderate income. For the public service 100 % of persons assisted will be of low and moderate income. The remaining CDBG funds (public facilities and infrastructure )will benefit at least 65% of persons of low and moderate income.

